

Market Trends

Efficiency

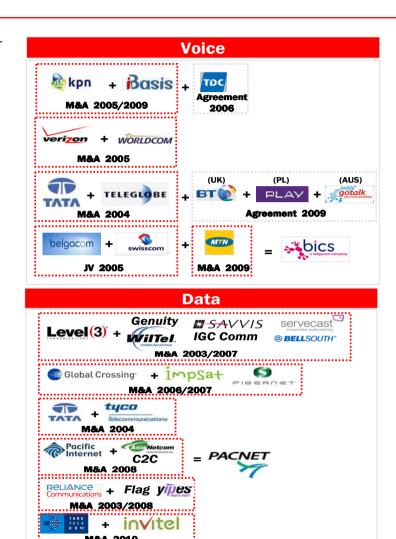
- "Must have" condition both for voice and IP, wholesale and retail
- ▶ Price pressure (voice, IP&Data) deem efficiency
- "Organic" scale important for voice (outsourcing)

Scale by consolidation

- ▶ Size of Captive market is key
- ▶ Mainly for voice but also important for IP/Data
- ▶ Regional consolidation mainly for IP/Data
- Overcapacity

Innovation / differentiation

- **▶ IPX for voice**
- ▶ Video/content and mobile data driving IP/Data growth
- Datacenters and cloud computing support driving MNCs growth
- Specific services (DC, internet exchange points) for hypergiants

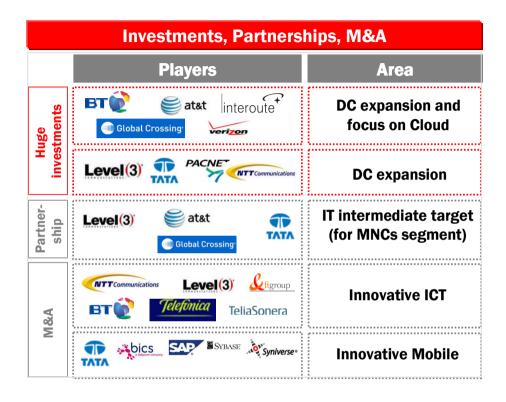


International market is and will be driven by efficiency through scale, consolidation and innovation



Scope and Innovation - From voice to New Products and Retail

Revenues Growth (Cagr. '09/'13 - %)						
	Voice	MNCs	CDN	IP& Data	Mobile Data	
West Europe	-5%	4%	16%	10%	0%	+1%
East Europe	-1%	8%	20%	14%	10%	+ 5%
North America	-3%	5%	12%	13%	17%	+4%
Latin America	0%	6%	9%	15%	18%	+7%
AP/ Middle East	1%	7 %	14%	16%	23%	+ 7%
Africa	2%	19%	23%	18%	24%	+10%
Cagr '09/'13 - 2% + 5% + 13% + 13% + 16%						







Sparkle Strategy as a response to Market

HI	gner value for our Custon	ner				
Network Selected Expansion Competitive protection & positioning Quality is a must Voice Margin & Cash value based reengineering	Voice Focus on Quality Tactical Scale Recovery Mobile Commercial/Marketing Efforts/Time to Mkt IP/Data/MNCs Reach Extension/New Routes Commercial Efforts/partners Retail Orientation	Innovation Service evolution VoIP Mobile DC/ICT Convergence Content Organization Know How Transformation Partnership with enablers				
Cost excellence						
TI Group System						

Our Distinctive assets

Network/Reg'l Competitive Presence

Global Portfolio Services

Know How & Competences

Sparkle to join the Partnership Game



KPIs (*)

Telecom Italia Group - Focus on Core Markets

Domestic

>100 million BB & Mobile customers WW including Argentina

- 22.0 million fixed lines
- 10.4 million broadband accesses
- 95.4 million mobile lines

Telecom Italia Group Financial Data (excluding Argentina):

- Revenues: 20.1 Bln € (27.2 Bln € at December 31st, 2009)
- EBITDA: 8.5 Bln € (11.1 Bln € at December 31st, 2009)
- EBIT: 4.3 Bln € (5.5 Bln € at December 31st, 2009)

LatAm: Brazil & Argentina







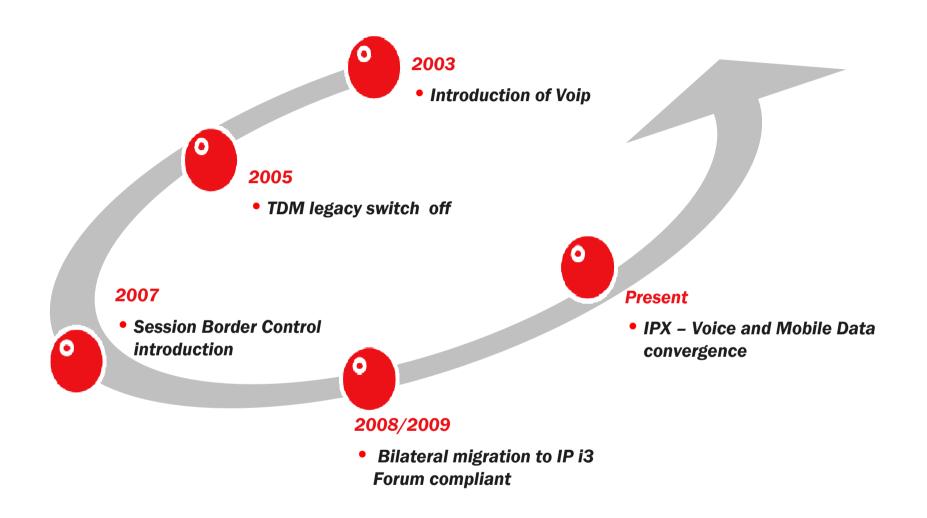
• Core International services partner for TI Group companies in Latam



 Strategic alliance with TI domestic operations

... to boost Group Value

Sparkle as a pioneer in IP transition



Sparkle to continue to innovate

Regional Data Center

Rationales

Market needs

Opportunities

- Exploit TIS strategic position and assets (Sicily, Turkey)
- Ride cloud paradigm in Med
- IT virtualization
- Delivery Performance
- Cross-border hubs (Disaster Recovery)

TIS as leading regional hub for housing and cloud solutions in Med basin

New VoIP development

- 30% total international traffic in 2010, growing
- Exploit TIS platform/skills

- Price/Quality ratio
- Flexibility/New Capabil.
- Product Segmentation

Enhance Corporate proposition & address new market targets (i.e. web 2.0)

Content Management & Delivery

- Video boom
- E2E QoS
- Un-mature eco-system
- Plug&Play Hubbing Platforms
- Security DRM
- Quality

 B2B broker of Rich Media contents
 Federation of CDNs for Premium Internet

Mobile Transactions

- Mobile handset as new payment device
- TIS existing relationships with MNOs
- International Remittances at Competitive rates
- Airtime Exchange

TIS as provider of Mob.

Money Transfer
solutions over specific
geographical corridors

Need to emphasize commercial focus on hi-growth segments leveraging on TIS assets and know how